



the university workspace

# Context

Who are you listening to?



# The University Workspace

Individually,  
we are a drop.  
Together,  
we are an ocean.

*Ryunosuke Satoro*



# Use cases

## Access to data

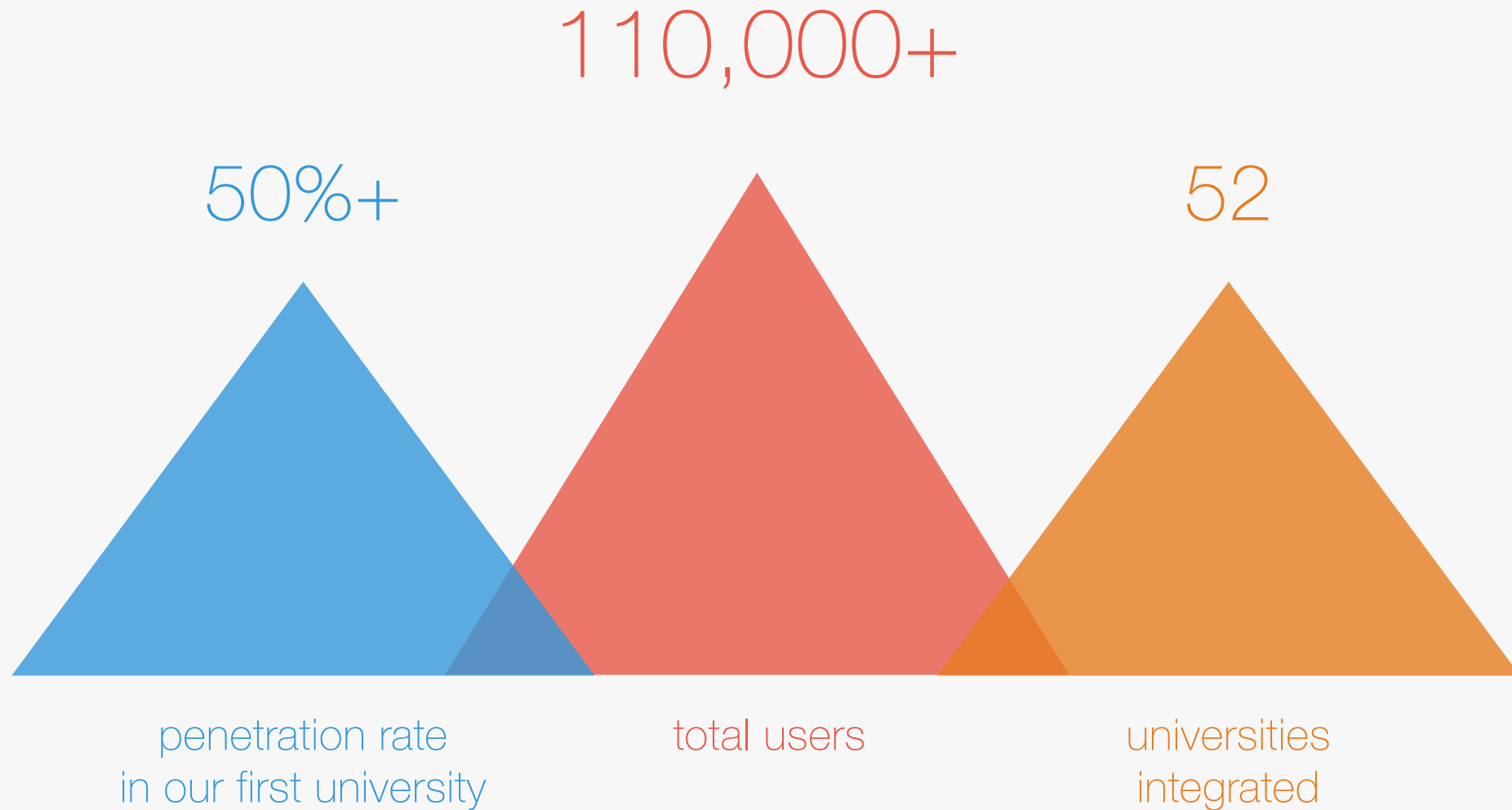
Easy access to all academic data – everything in one place, without missing a deadline ever again

## Connection with students

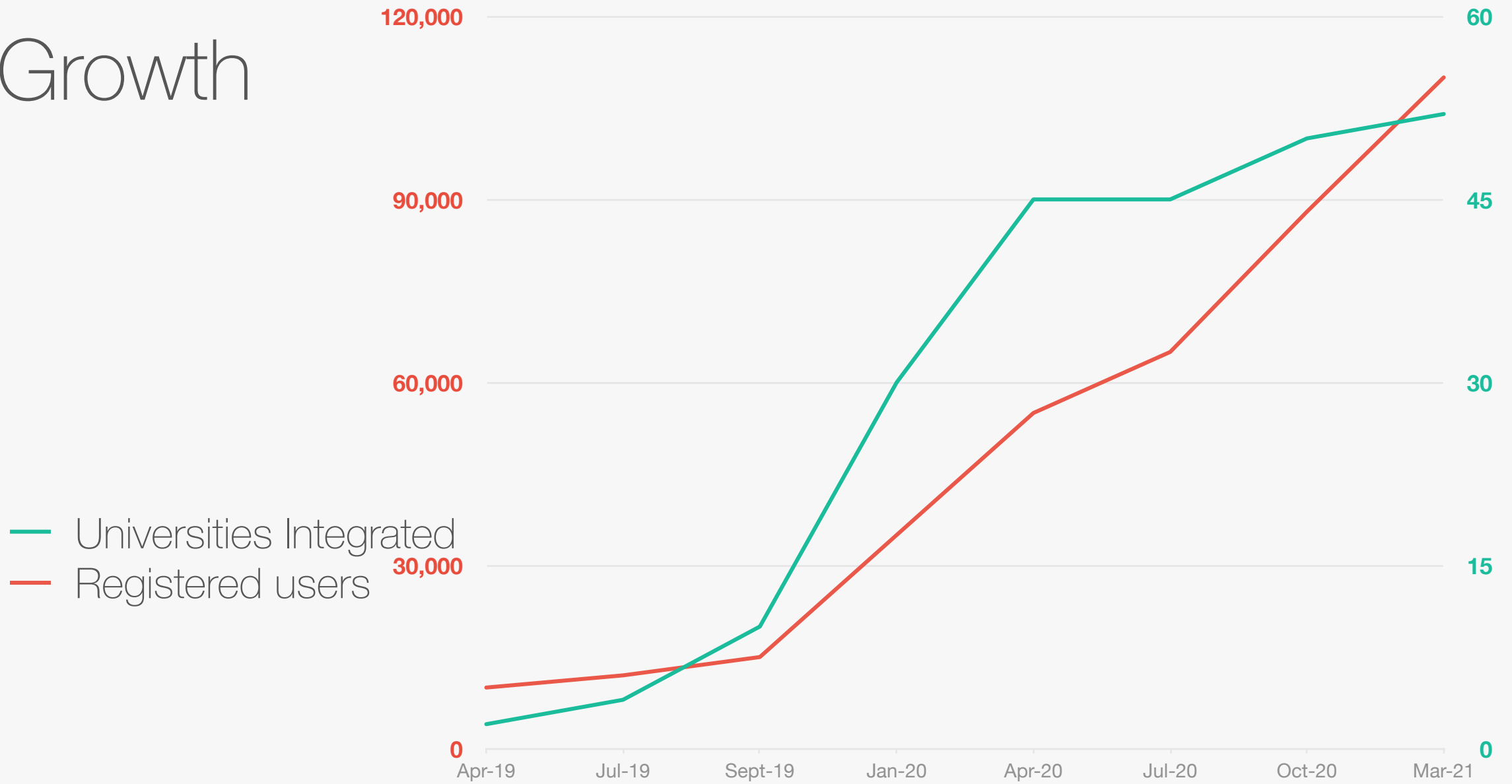
Easily connect with other students – share knowledge, pain and party



# Achieved with **0€ marketing budget**

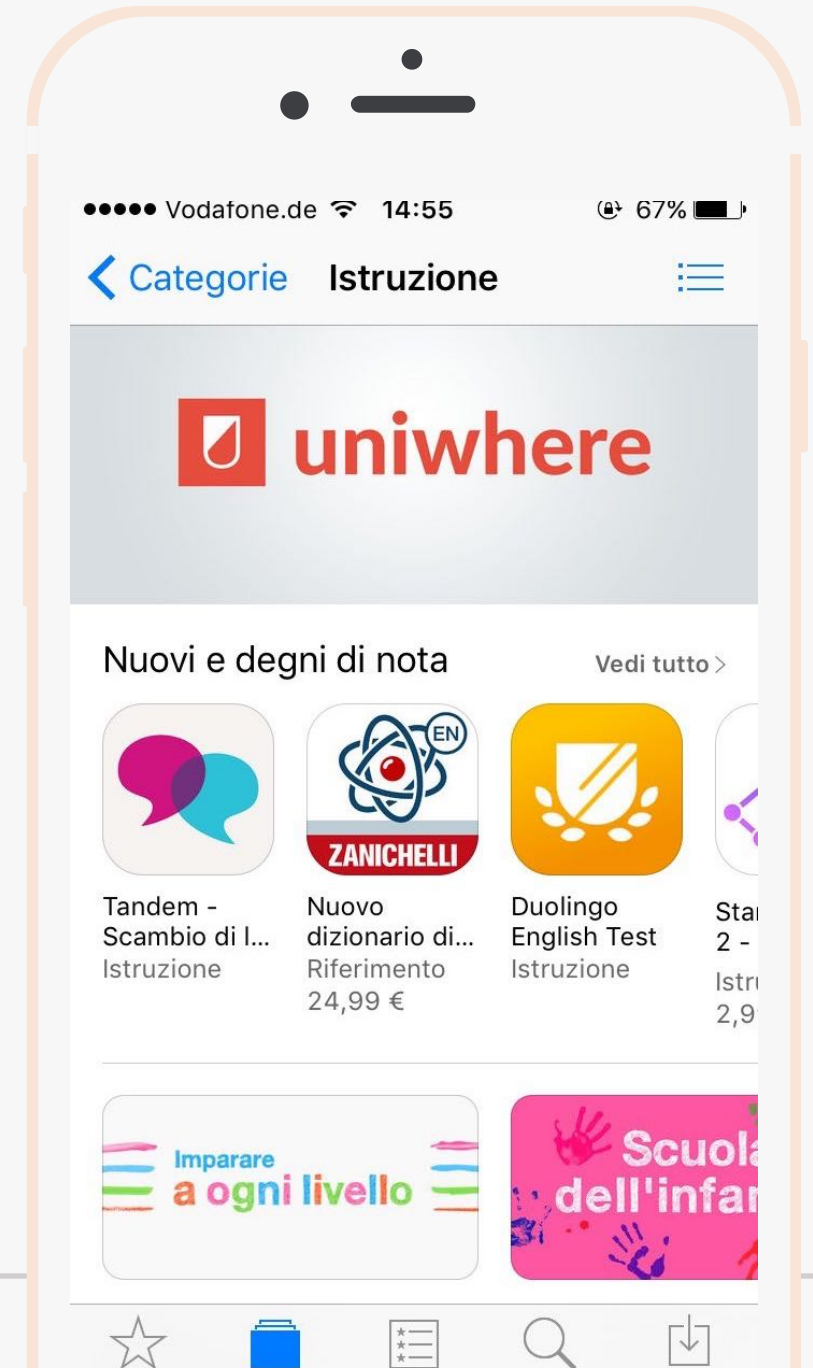


# Growth



# Achievements

- 4.3/5 avg. rate - 8,843 reviews Play Store
- Currently featured in the Apple Store “Education” category in Italy
- 1st place for the “University” keyword in the Google Play Store in Italy






## L'università in mano Uniwhere si laurea tra le regine delle app

Tre anni dopo il lancio, a Padova la usano trentamila studenti I suoi creatori puntano a esportarla in altri atenei d'Europa


02 agosto 2016

Stampa

Dentro i fatti  
Italiani in fuga



MEDIASET  
TGC24



IN DIRETTA SKYPE **GIANLUCA SEGATO** Fondatore UNIWHERE  
16:54 ITACCO CHIMICO IN SIRIA, I MORTI SALGONO A 72: FRA LORO 20

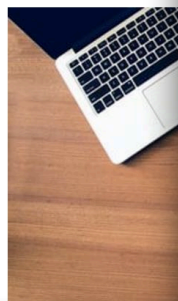
blog

## Da Treviso a Berlino per inseguire un sogno: ecco com'è nata l'app di successo "Uniwhere"

Si tratta dell'applicazione "regina" nell'ambito universitario italiano e non solo. Ma come nasce un'idea vincente a 360°? Lo abbiamo chiesto ad uno dei suoi fondatori



Brando Fioravanti  
24 GENNAIO 2017 11:08



## Ingaggiato dalla Germania l'inventore di Uniwhere

Viaggio di sola andata a Berlino per Gianluca Segato di 22 anni: ha ideato la app che facilita la vita degli universitari. E un'azienda tedesca ha deciso di acquistarla

PADOVA

Uniwhere vola a Berlino: l'ap-

- Paesi&Città
- Il settimanale
- Media
- Rubriche
- Community
- Eventi
- Documenti
- E-shop
- Italia
- Mondo
- Chiesa
- Società e Politica**
- Cultura e Spettacoli
- Sport
- Opinioni e Commenti
- Editoriali
- Doss

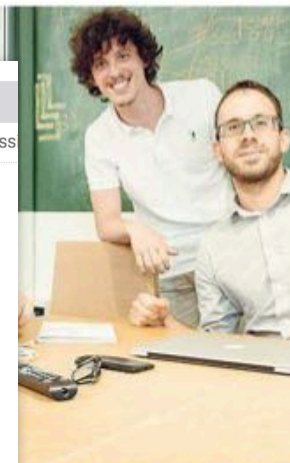
Home » Società e Politica » E' veneto l'italiano dell'anno a Berlino

### SOCIETÀ E POLITICA

## E' veneto l'italiano dell'anno a Berlino

Gianluca Segato, padovano 22enne laureato in Economia, è stato eletto "Italiano dell'anno" dal Comites Berlino, sua nuova città d'adozione dopo l'ingaggio da parte di un fondo tedesco che ha investito nella sua app Uniwhere attraverso un percorso di accelerazione.

Parole chiave: berlino (4), italiani all'estero (5)



eme ai soci Federico Cian e Giovanni Conz

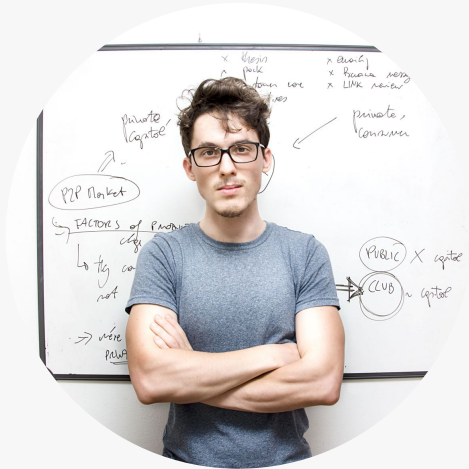
### Il successo dell'applicazione per gli studenti

Uniwhere è una applicazione per smartphone pensata da e per studenti universitari: raccoglie tutta la carriera accademica, si auto-aggiorna, ricorda di pagare le tasse, permette di accedere alle chat tematiche e valuta l'attendibilità delle informazioni secondo principi statistici. Il funzionamento è intuitivo: lo studente autorizza i propri dati e l'app si integra perfettamente con il sistema universitario, diventando uno strumento al servizio degli iscritti. A tre anni dal lancio, viene quotidianamente utilizzato da 30 mila studenti





# Founders



Gianluca Segato  
Growth



Federico Cian  
Product



Giovanni Conz  
Technology



# How did we get here?

Some History

*(History is cool)*



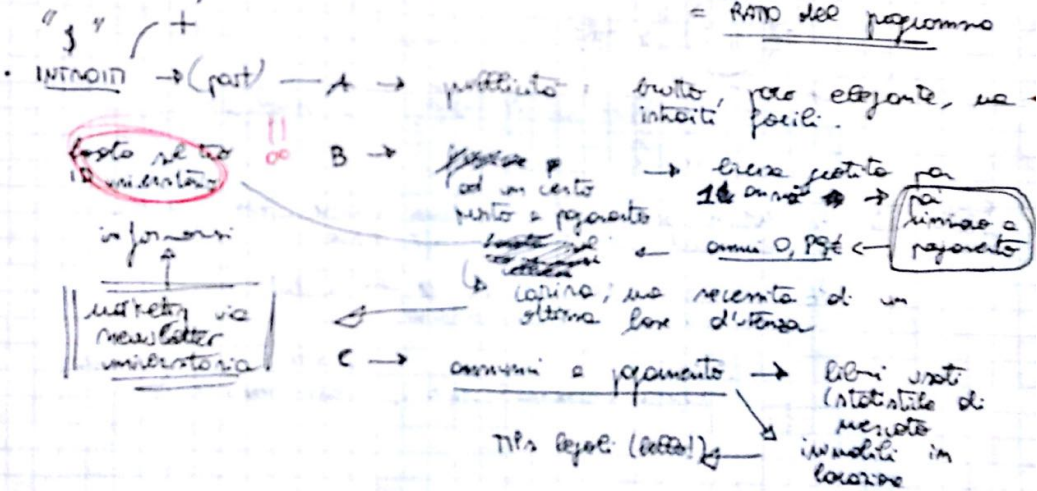
"UNIBROID" (personas)

- NOMI
- unidroid → necessaria sottoparte iphone [uniphase?]
  - unimobile (nome utente)
  - unipd → escluso x Oscar → non partito
  - unidhere → richiamo familiare → congu → BULLO !!
  - unidhere → software → software

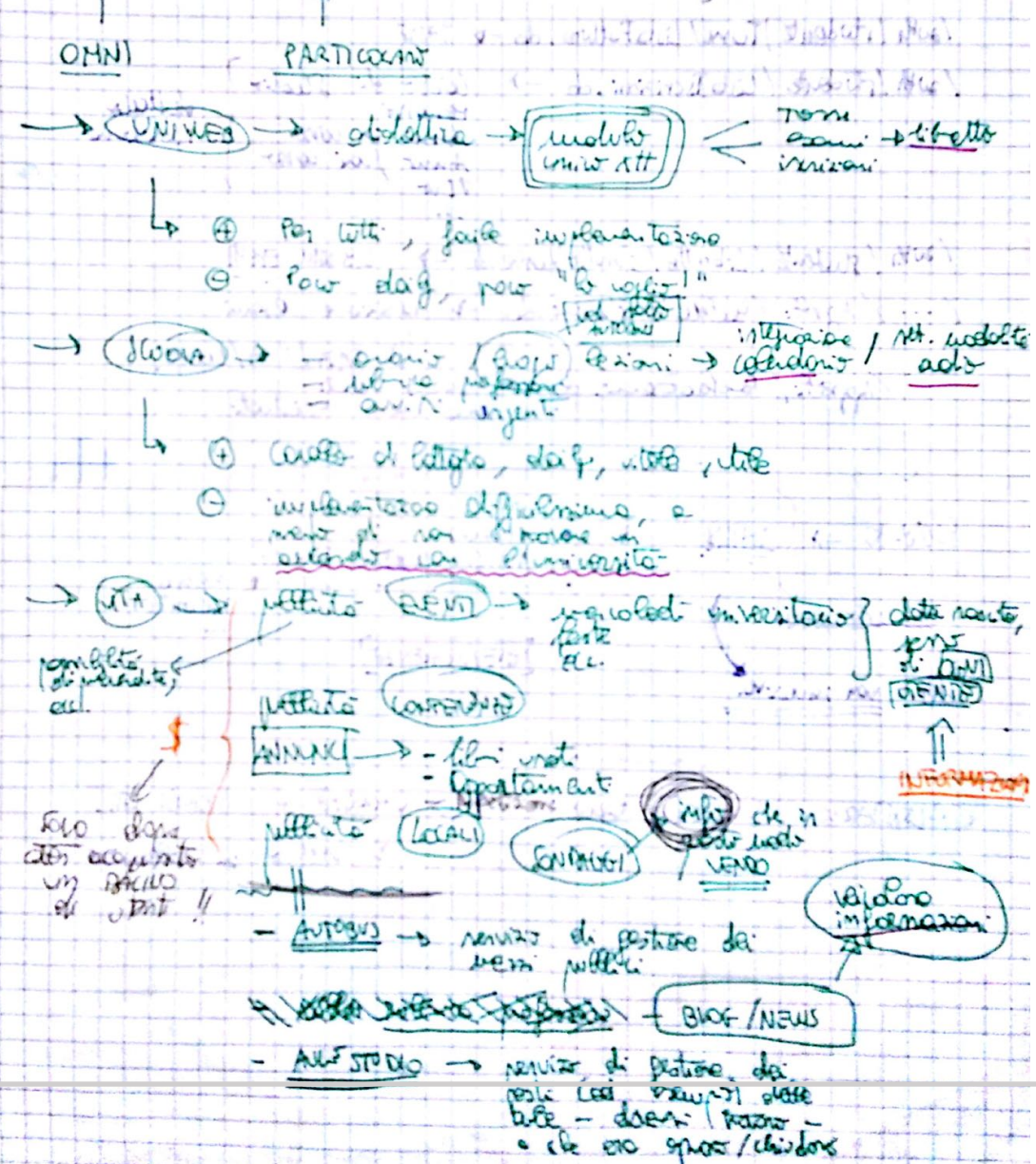
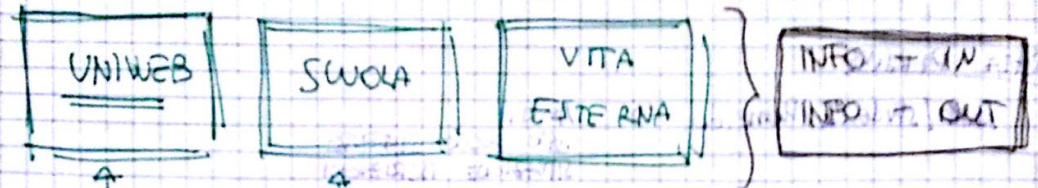
UNIWHERE & UNIWARE (applying diffuse)

- CORE** → base / scadenze burocratiche / ecc.
    - esti esami
    - memorandum qdtti esami } nel calendario del telefono
    - registrazioni
    - scadenze presentarsi poco di studi
  - UPPER CIRCLE** → voti
    - anni ingenti / esami / news
    - colaborando esami
- UNIBES** = a tutti
- V.FACILE** : poring + difficile

= RATIO del programma



- PRO:**
- mercato aperto (nessun tie parano)
  - non del posto: → è elegante
  - archiviati ogni qui fanno gli mercati, low-mid-high
- CONTO:**
- l'implementazione non aveva un sistema (no reale conto...)
  - NON LE CREDITIVA X IPHONE!
- ↳ figura? → unidroid





## CHANGELOG

- 0.1 → JAVA APPLET → SQL Exam col unweb, display di un info, unweb o screens
- 0.2 → Porting in ANDROID: premendo un bottone, display dell'info unweb.
- 0.3 → Dump computer da slot → ~~PARSE~~ PARSE SLOW IN SQL.
- 0.4 → Vista grafica usate e computer

### MISSIONE: unweb (0.4)

- TODO →
- > Verifica sezione "particolar" → department e ruolo
  - > Verifica partig :CS → investimenti? collaborazione?
  - ↓
  - verificare gestione 2 user → nome e password di carattere l'utente o nomi set.



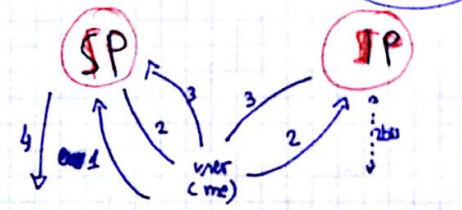
① Committed to Home.do → • get JSESSIONID come variable JSESSIONID  
 • get other cookies come var cookiesSP

SP { Committed to login.do:  
 ↳ - cookies = jsessionid=JSESSIONID  
 ↳ 302 (+ SAML Request) \* follow redirect \* → cookies = / ; GET=!

IP { REDIRECT/SO → • get JSESSIONID = jsessionIP  
 • get - idp-auth-... = authCookie

IP { WBHIT login data to UserPassword → • get ~~session~~ session cookie,  
 var ~~idp~~ idpSessionCookie  
 ↳ - cookies = JSESSIONID = jsessionIP  
 authCookie = authCookie  
 ↳ 301 ~~HTTP~~ → \* follow redirect \* → cookies = jsessionIP, authCookie, session  
 GET longer, put it in SAML Response

SP { WBHIT SAML Response to SAML/POST → cookies: JSESSIONID = jsessionIP  
 POST: SAMLResponse  
 ↳ • get shibsession cookie  
 DATE → login.do; jsessionid = jsessionIP (cookies: jsessionIP, shibsession)  
 is now ACCESSIBLE



1. Login?
2. SAML Request
- 2 bis. Login
3. SAML Response
4. DATE

uniweb.unipd.it / Home.do : Cookies: //  
 POST: //  
 GET: //  
 (302)  
 https:// ... / Home.do : Cookies: JSESSIONID = AEF... jvm2c  
 - route = u.ar6  
 POST, GET: // } SP  
 ↓ STILL (click)  
 ... / Login.do; jsessionid... : Cookies: JSESSIONID = AEF... jvm2c  
 - route =  
 - shibsession = afe8b77f  
 GET: jsessionid = \* cookie \*  
 POST: \*

(302)  
 http://shibid.cca.unipd.it/idp/.../Redirect/SO  
 Cookies: JSESSIONID = B2... idp2  
 - idp-auth-...  
 GET: SAML Request = (Auth Request...)  
 POST: \*

(301)  
 ... / Auth Engine  
 ↓ (301)  
 ... / User Password → STILL (form fill) Cookies: as above  
 (SUBMIT)  
 ... / User Password : Cookies: JSESSIONID = B2...  
 - idp-auth-...  
 - idp-session = !! ←  
 POST: \* login data \*  
 GET: \*

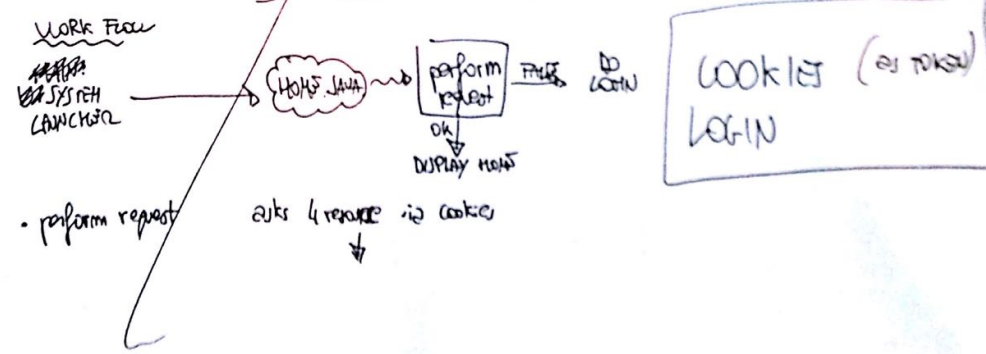
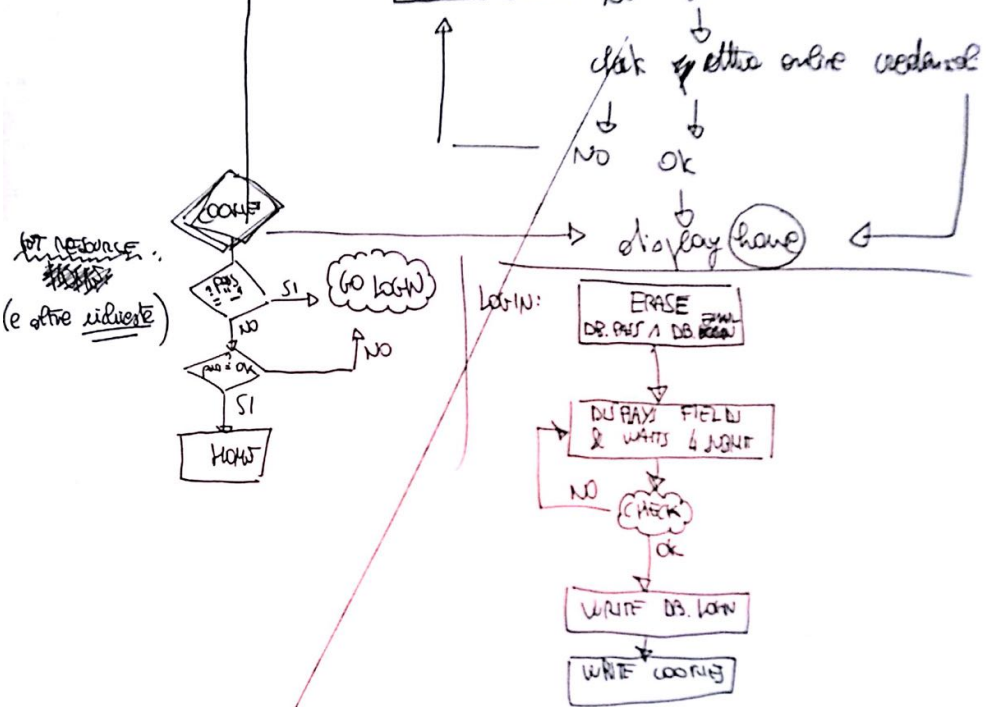
(302)  
 ... / Redirect/SO  
 (no form)  
 ... / SAML/POST  
 Cookies: JSESSIONID = AEF...  
 - shibsession... = -b6346  
 GET: SAMLResponse = ...

(IP) (302)  
 login.do; ... =  
 Cookies: JSESSIONID: B2... | GET: jsessionid = AEF...  
 - shibsession =



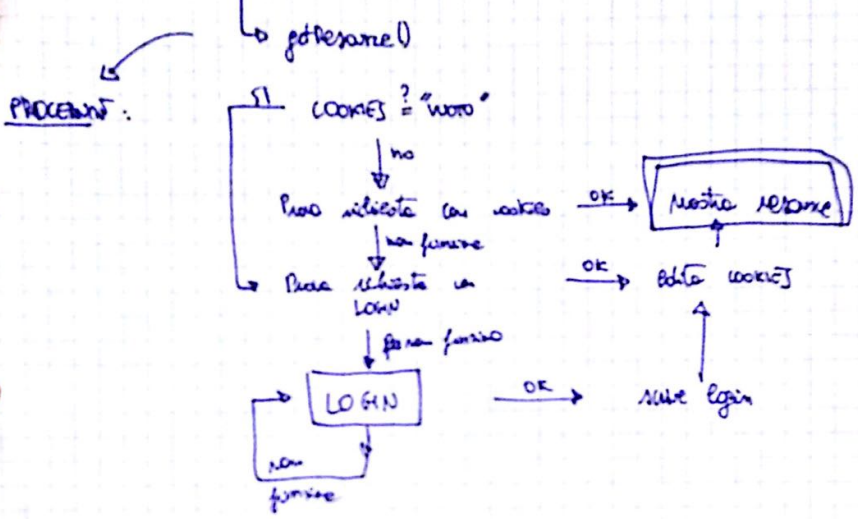
MILESTONE ① → LOGIN & gestione password FUNZIONANTI SI

↳ 2. **go HOME** → check cookies → check password email/forward



UNIWHERE ALTA - 0.1

Main Activity → Home class → show main menu



Process LOGIN → Click Button → Home class [APP] [page]

→ Home class on the button

↳ not online [page]

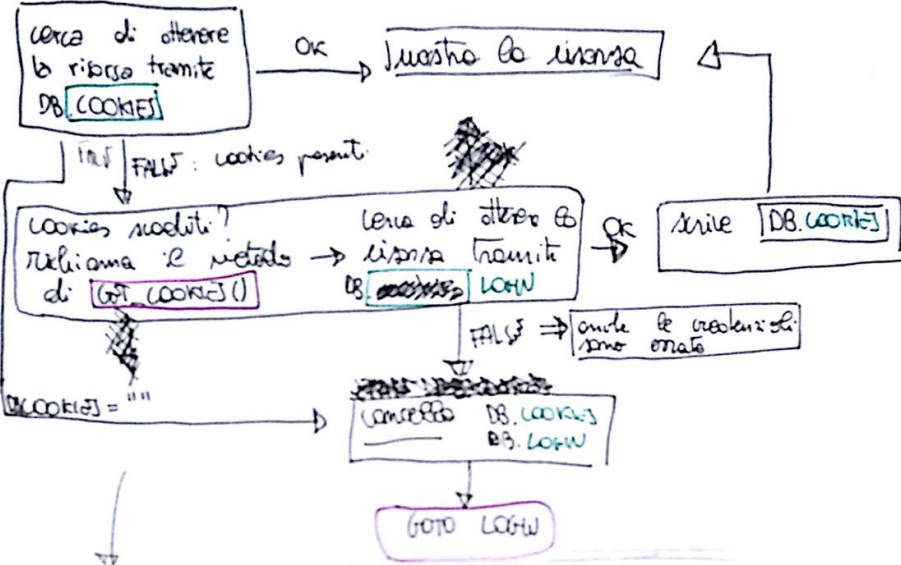
HOME ALTA COOKIES ALTA → [Cookie]

↳ cookie message d'ordine

[U] → + [login]

↳ [OFFLINE]

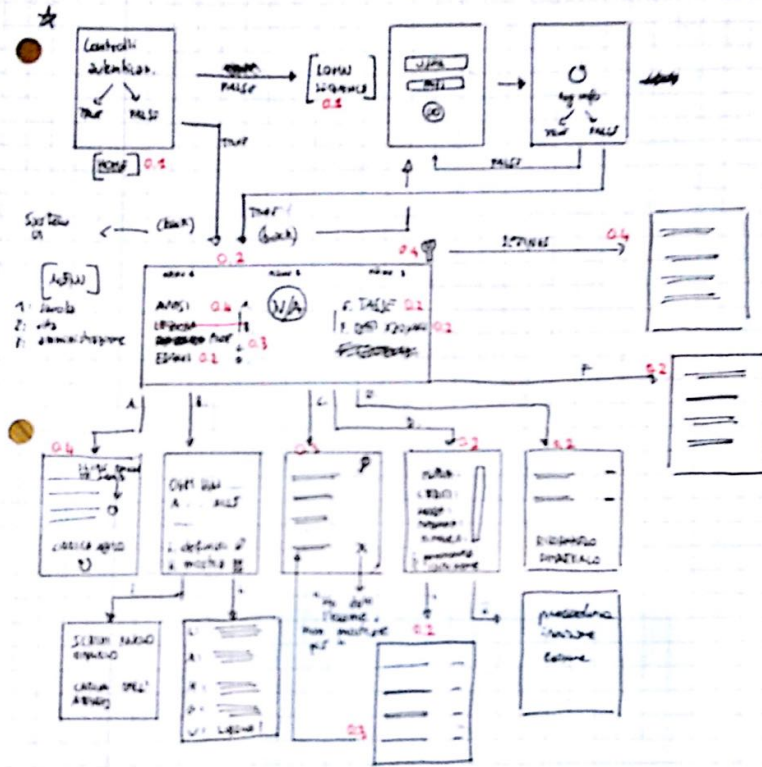
senza cookie



login



Versione 1.0 (stable) workflow



- 0.4 → • ANNI (non ancora specificati nelle impostazioni):
- tasse & dati personali
  - esami & statistiche
  - rubrica professori
- MILESTONE ① —————





```
public Map<String, String> userInfo() {

    Map<String, String> result = new HashMap<String, String>();
    String source = "";
    try {

        source = mSession.request("https://uniweb.unipd.it/auth/Home.do");

        String[] nomeEmatricola = Util.getFromStrToStr(source, "<div class=\"titolopagina\">"
                .replace(" - [MAT. ", "|").split("\\|"));
        result.put("Nome", nomeEmatricola[0]);

        try {
            result.put("Matricola", nomeEmatricola[1].substring(0, nomeEmatricola[1].length()-1)
        } catch (Exception e) {
            // Faccio la scelta della carriera
            // per via forzosa
            List<String> matches = Util.regexToList(source, Util.makeRegexUniwebUrl("studente/S
                    +"\\?stu_id=([0-9]{5,10})\\>Attivo");
            try {
                HttpRequest page = new HttpRequest("https://uniweb.unipd.it/"+matches.get(0).re
                        new Cookies(mSession.get("cookies"))).go();
                source = page.get("Source");
            }
        }
    }
}
```

Java - uniwebPorting/src/com/yumegaka/uniwebporting/MainActivity.java - Eclipse

File Edit Run Source Navigate Search Project Refactor Window Help

Package Explorer

- Uniweb
  - uniwebPorting
    - src
      - com.uniwhere.core
        - Intro.java
        - Mine.java
        - SAML.java
        - SetHttpRequest.java
        - Uniweb.java
      - com.yumegaka.uniwebpo
        - MainActivity.java
    - gen [Generated Java Files]
    - Android 4.2.2
    - Android Dependencies
    - assets
    - bin
    - libs
    - res
      - drawable-hdpi
      - drawable-ldpi
      - drawable-mdpi
      - drawable-xhdpi
      - drawable-xxhdpi
      - layout
      - menu
      - values
        - dimens.xml
        - strings.xml
        - styles.xml
      - values-sw600dp
      - values-sw720dp-land
      - values-v11
      - values-v14
    - AndroidManifest.xml
    - ic\_launcher-web.png
    - proguard-project.txt
    - project.properties
  - ZeroPointTwo

activity\_main.xml strings.xml MainActivity.java Intro.java M

```

21 protected void onCreate(Bundle savedInstanceState) {
22     super.onCreate(savedInstanceState);
23     setContentView(R.layout.activity_main);
24
25     Button getNameButton = (Button) findViewById(R.id.getN
26     getNameButton.setOnClickListener(new OnClickListener()
27     @Override
28     public void onClick(View v) {
29         if (!isOnline()) {
30             showWarning("Attenzione, risultati non conne
31         }
32
33         StringBuffer sb = new StringBuffer("");
34         Map<String, String> result = new HashMap<Strin
35
36         result = Mine.retrieveUserInfo();
37
38         for (Map.Entry<String, String> entry : result.
39             sb.append(entry.getKey()+":\t"+entry.g
40
41             ((TextView) findViewById(R.id.textField)).setT
42         }
43     });
44 }
45
46 public void showWarning(String str){

```

Problems @ Javadoc Declaration Console LogCat

Saved Filters + -

All messages (no filters) (2397)

com.example.lessontwoex (Sessio

com.yumegaka.uniwebporting (St

L...	Time	PID	TID	Applica
D	03-19 16:00:06.953	1071	1074	com.yu
D	03-19 16:00:07.473	1071	1074	com.yu
D	03-19 16:00:08.443	1071	1074	com.yu
D	03-19 16:00:08.483	1071	1071	com.yu

5554:droidX

uniwebPorting

Get your name!

Ordinamento: [EC0221-11] - ECONOMIA E MANAGEMENT  
 Anno di Corso: 1  
 Data immatricolazione: 04/09/2012  
 Profilo studente: Studente Standard  
 Corso di studio: [EC0221] - ECONOMIA E MANAGEMENT  
 Percorso di studio: [000ZZ] - PERCORSO COMUNE  
 Nome: GIANLUCA SEGATO  
 Matricola: 1043573  
 Tipo di corso: Corso di Laurea

Basic Controls

Hardware Buttons

DPAD not enabled in AVD

Hardware Keyboard  
Use your physical keyboard to provide input



# SAML client for Android?



0



I'm working on a project which needs to parse some data from some protected web pages. In order to gain the access those pages, I have to overcome a SAML authentication form (Shibboleth). Is there someone who was able to implement this standard in Android (Java)? I already read this thread: [SAML Client implementation for Android?](#) but it doesn't give me a good solution. In fact, I need to *get the data of some protected web pages* in order to parse it, not to let the user to see the content of such pages. Therefore logging in through a WebView is not what I really need..

java

 android

saml

shibboleth

opensaml

share edit close delete flag

asked Mar 6 '13 at 17:38



Gianluca

836 ● 1 ● 10 ● 21

[add a comment](#)



# Publish progress from an external class during Async Task?



I have an async task with a `doInBackground()` method like this:

1



```
protected String doInBackground(String... params) {  
    MyClass session = new MyClass("email", "password");  
    return session.isAuthenticated();  
}
```



While `MyClass`, which is in a completely different package, is something like this:

```
private class MyClass {  
    // fields, constructors, etc  
    public Boolean isAuthenticated() {  
        // some stuff  
        log("Action 1...");  
        // some stuff  
        log("Action 2...");  
        // some other stuff  
        return result;  
    }  
  
    public static void log(String str) {  
        // HERE I would like to publish progress in the Async T  
        // but, until now, it's kinda like:  
        System.out.println(str);  
    }  
}
```

The question is: how can I pass log descriptions hold in the `log()` method, external even to the main Activity "container", to `publishProgress()` method? I already read this thread: [Difficulty in changing the message of progress dialog in async task](#) - but it wasn't a valid source of help, since my method isn't contained in the main class `public class MainActivity extends Activity`



# How to append extra text to ListView via SimpleCursorAdapter?

I've this piece of code:

```
1 String[] columns = new String[] {
    MySQLiteHelper.COL_EXAMS_DESC,
    MySQLiteHelper.COL_EXAMS_MRK_TEMP,
    MySQLiteHelper.COL_EXAMS_MRK,
    MySQLiteHelper.COL_EXAMS_CFU};

1 int[] to = new int[] {
    R.id.exam_description,
    R.id.exam_subtitle,
    R.id.exam_mark,
    R.id.exam_cfu};

dataAdapter = new SimpleCursorAdapter(getApplicationContext(),
    R.layout.single_exam_info, cursor, columns, to, 0);

ListView listView = (ListView) findViewById(R.id.lv_exams);
listView.setAdapter(dataAdapter);
```

Now, `MySQLiteHelper.COL_EXAMS_MRK_TEMP` is a particular field which sometimes is empty, sometimes isn't. When it's displayed (so when it's not empty), I would like to append some sort of label to it. How can I do it?

`CursorWrapper` doesn't look good in this case: I don't have to filter results, I simply have to sometimes add a String to one of the results, sometimes I don't. Adding an *ad-hoc* `TextView` isn't ok too: how do I know when to populate it?

I'm wondering if there's an option to manually build the `ListView`, iterating the cursor and in every





# No view found for id 0x for fragment after rotation?



1



I'm loading some fragments in a container, which holds a Navigation Drawer too. When rotating the screen, and then rotating it back, the app crashes:

```
java.lang.RuntimeException: Unable to start activity
ComponentInfo{lu.gian.uniwhere.alfa/com.example.alfa.ActivityHome}:
java.lang.IllegalArgumentException: No view found for id 0x7f0b004e
(com.example.alfa:id/taxes_pager) for fragment FragmentTaxToBePaid{b5969898 #2
id=0x7f0b004e}
```

I got this error when **rotating back** to portrait mode, after going landscape. What's fun is that I'm not loading `FragmentTaxes` (that is, *N.B.*, a `ViewPager`), but totally another fragment (`FragmentOverview` - nothing special to note about it)!

It throws the exactly same error when rotating back from `FragmentSession`, which is a `ViewPager` holder too:

```
java.lang.RuntimeException: Unable to start activity
ComponentInfo{lu.gian.uniwhere.alfa/com.example.alfa.ActivityHome}:
java.lang.IllegalArgumentException: No view found for id 0x7f0b000f
(com.example.alfa:id/session_pager) for fragment FragmentSessionApplied{b5afa300 #1
id=0x7f0b000f}
```

I've tried **everything** out there (not retaining instances of the fragments, putting them in the back stack, replacing `Frame` xml tag with `FrameLayout`, creating a specific layout for then landscape mode, etc, etc), but hardly anything sorted an effect. I think it's due to fragments lifecycle, because crashes are inconstant and difficult to debug, but it's quite hard to understand how to fix this sort of problem.



# Where can I find some good examples of Android UI? [closed]

▲  
25

I'm quite new to the Android world, and, due to work needs, I'm trying to get in. Whilst I'm not particularly afraid of the "thinking" code (i.e. Java), I'm a bit confused when developing the user interface.

▼  
★  
27

Since I found that the simplest yet most effective way to learn something is copying from those who are the best, I'm wondering if there's some resource or something, out there, **well** done.

I mean: do you know some open source app, from which I can build my own knowledge about Android layouts? I wasn't able to do it on my own, even though I wondered quite a lot!



android

android-layout

open-source

sample

share edit reopen delete flag

asked Jun 29 '13 at 16:58

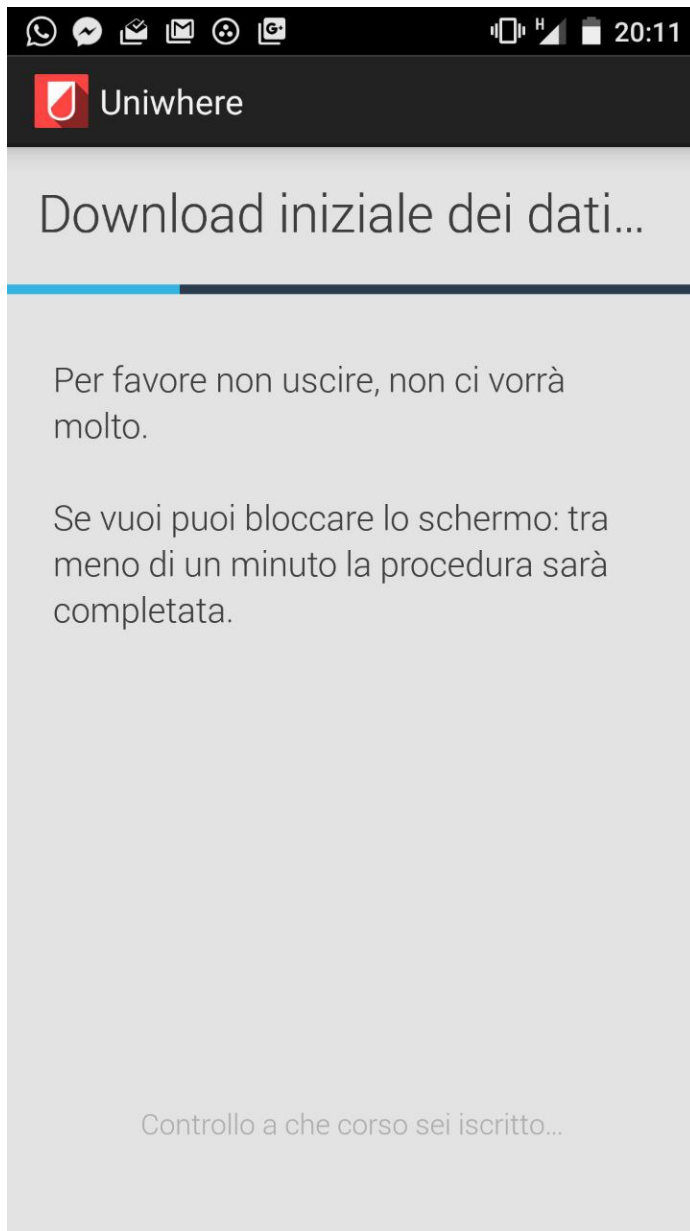


Gianluca

836 ● 1 ● 10 ● 21









# What is a startup?

Spoiler: nobody knows



A startup is an organization formed to search for a repeatable and scalable business model

*Steve Blank*



A startup is an organization formed to  
**search** for a repeatable and scalable  
business model

*Steve Blank*





A startup is an organization formed to  
**search** for a repeatable and **scalable**  
business model

*Steve Blank*



# Search: Non-Examples

- GE
- FCA
- Luxottica
- Microsoft
- Google
- (probably) Uber



## The Search for the Business Model

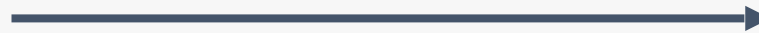
## The Execution of the Business Model



- Business Model found
- Product/Market fit
- Repeatable sales model
- Managers hired

- Cash-flow breakeven
- Profitable
- Rapid scale
- New Senior Mgmt  
~ 150 people

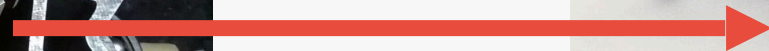
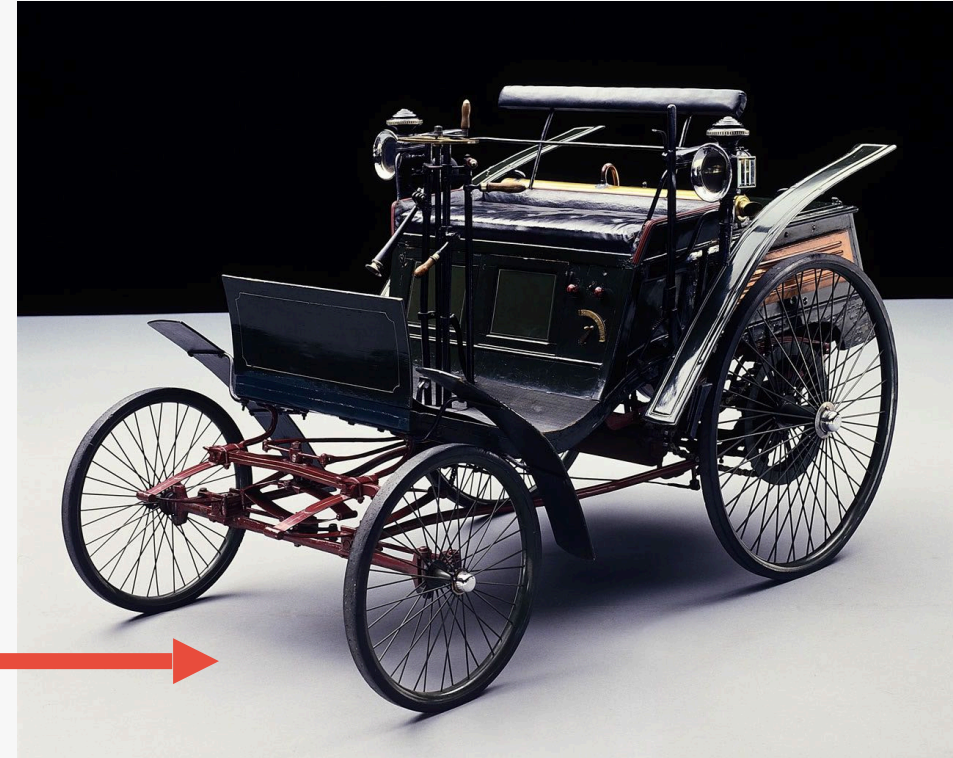
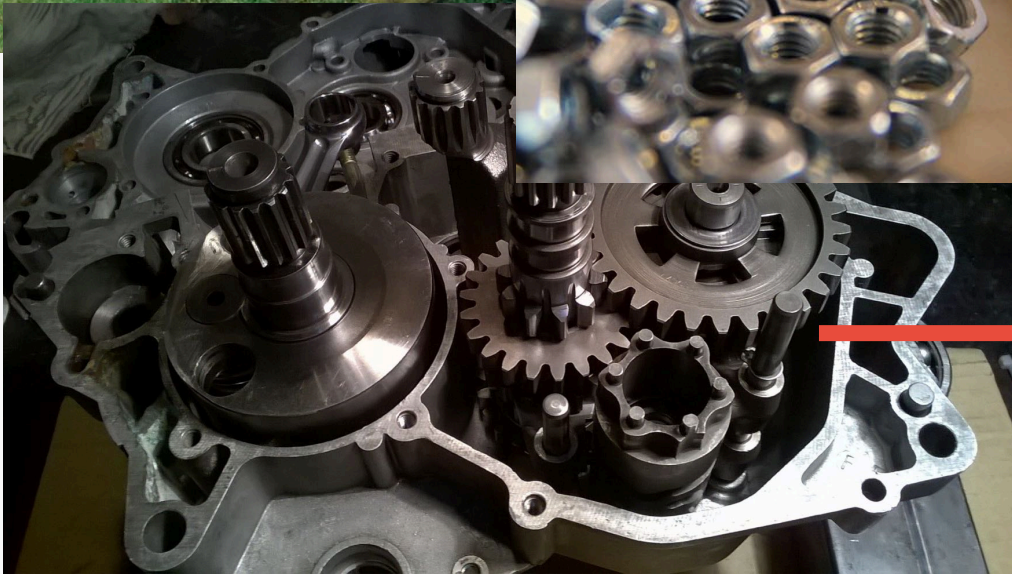
Creation



Optimization

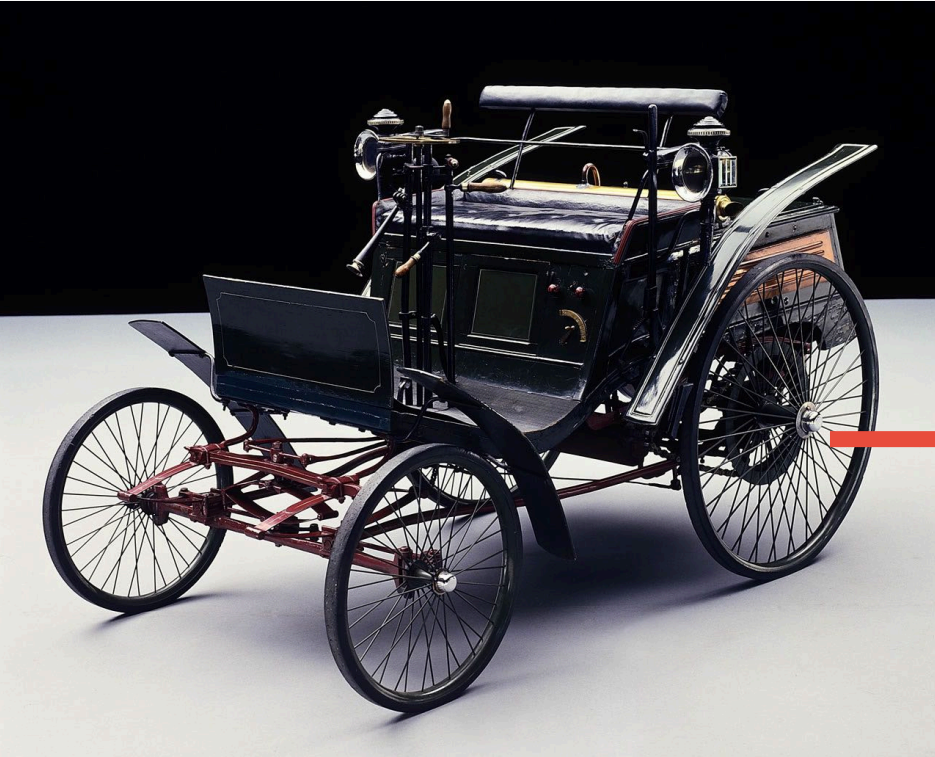


# Startup





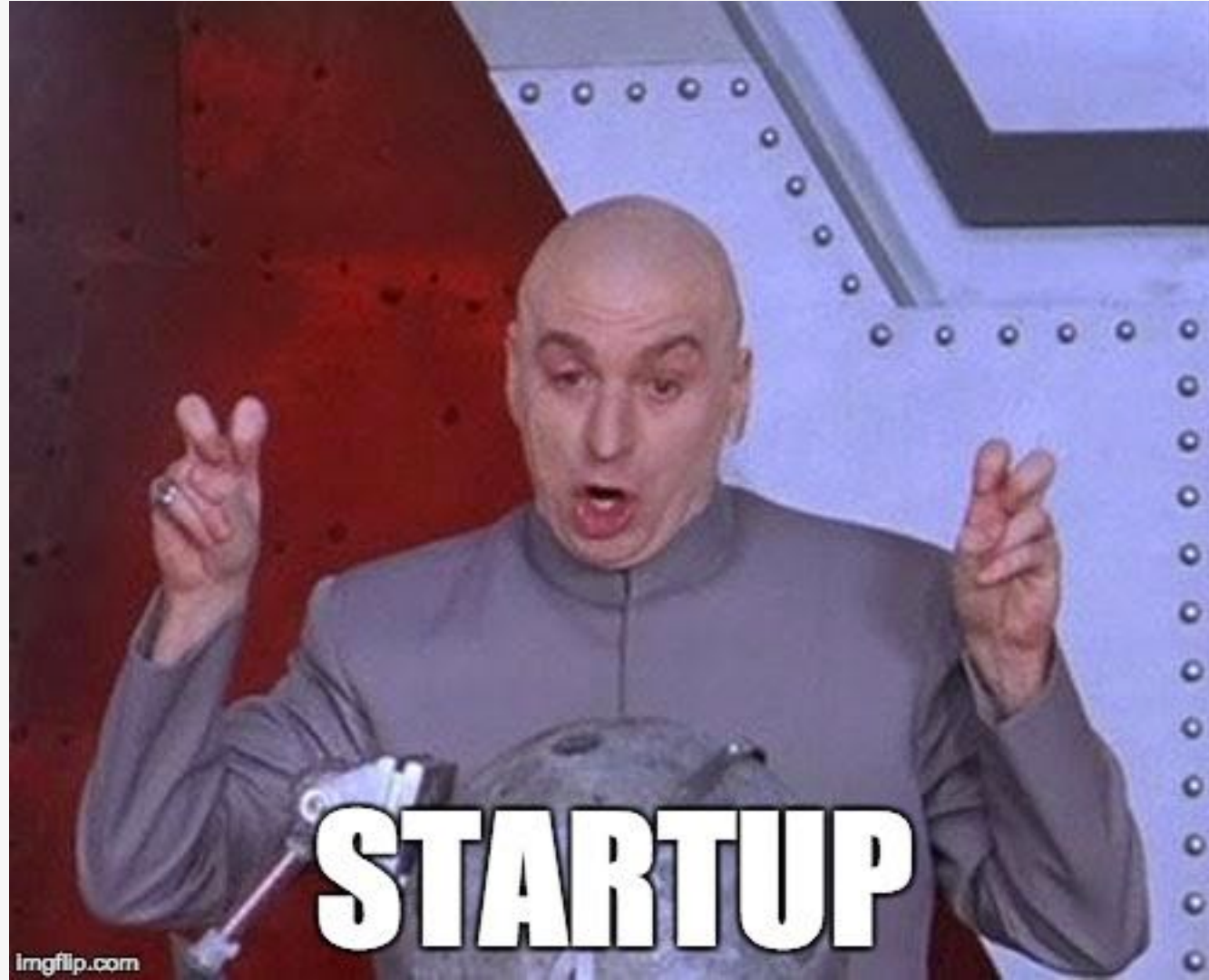
# Corporation



# Repeatable and Scalable: Non-examples

- Consulting agencies  
*(yes, even if they're tech-driven)*
- Custom software companies  
*(yes, even if they're young and everything)*







# Repeatable and Scalable: Non-examples

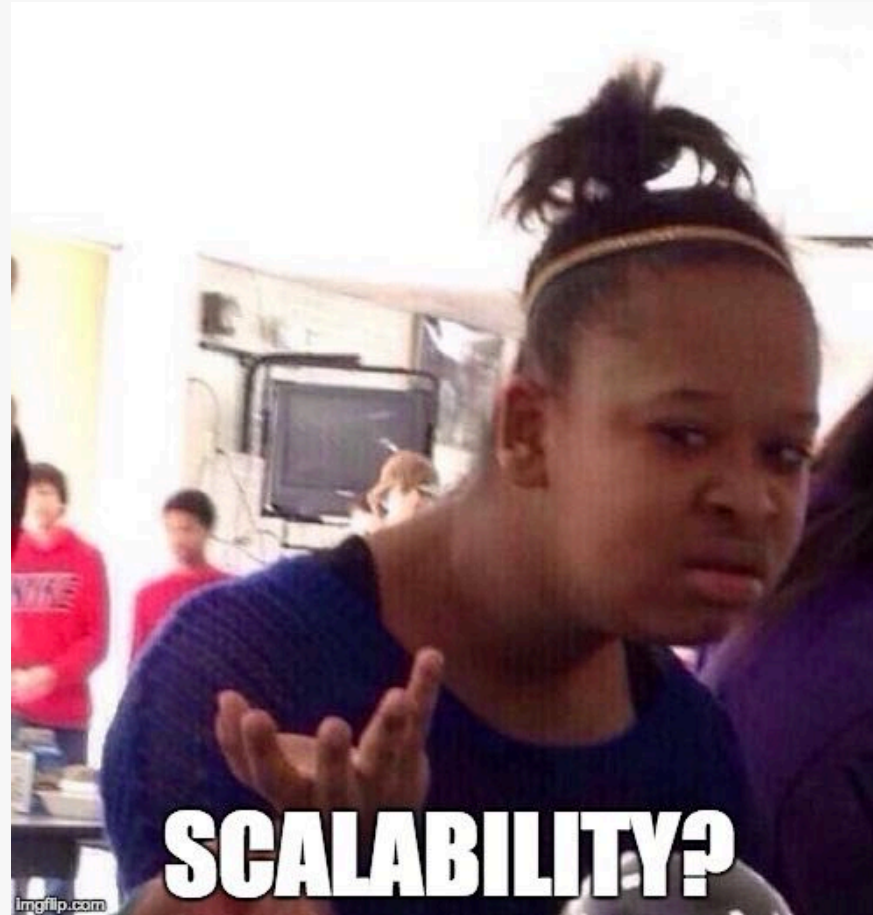
- Consulting agencies  
*(yes, even if they're tech-driven)*
  - Custom software companies  
*(yes, even if they're young and everything)*
- > ie. **Companies that can't scale!**  
**(yes, even if they have a website or an app)**



# So why technology? Cost structure!

- *Scalability* -> low (nil) variable costs
- *Iteration* -> low (initial) fixed costs





Wait... but *why* scalability?!



## But why scalability?

*“E finiamola con questa fissa delle exit! Il venture capital in Italia dovrebbe adattarsi al paese e contribuire a costruire delle belle e solide pmi!” (cit)*

Sorry – it doesn't work like that :-)





## But why scalability?

- Because that's how it works for risky investments: they must have the *potential* to yield at least 10x, otherwise the model will collapse
- *In other words: it must be a Unicorn!*



# The investment funnel



# Main players

- Bootstrap / Family Friends Fools (FFF)
- Incubators / Accelerators
- Business Angels (BAs / Angels)
- Venture Capitalists (VCs)
  - They manage the capital from Limited Partners (LPs)
  - They promise >4x in 10 years
  - Mindset: every company can potentially return the FULL FUND!



# Investment taxonomy

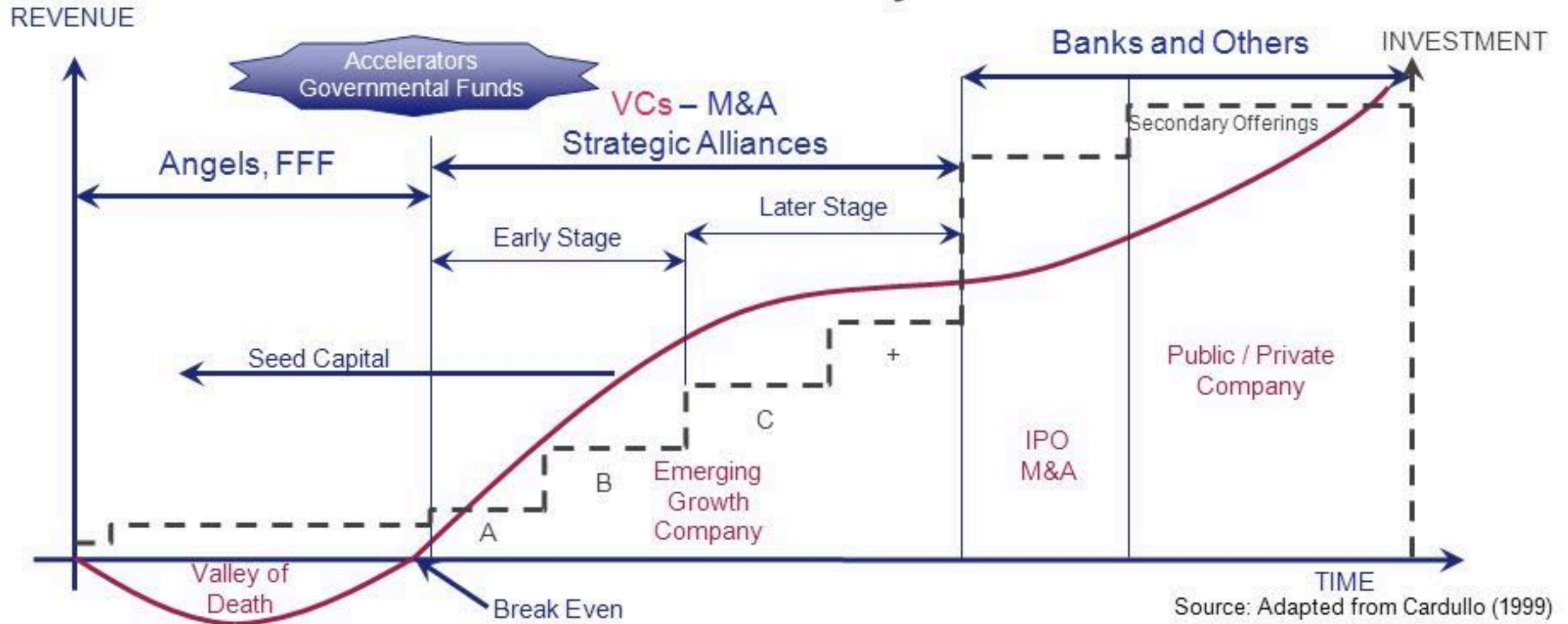
- Incubators / Accelerators: 25K (typical) up to 120K (Y-Combinator)
- BAs + some VCs: early seed up to seed round: 100K to 700-800K
- Venture Capitalists (VCs): Series A onwards: 1MN upwards





# Venture Capital Cycle

## Investment Cycle



# Targets

- POC / MVP: the product (by yourself)
- From bootstrap to early seed: team, traction, business model idea, secret sauce
- Up to seed: traction validation, business validation
- Series A onwards:  $CLV > CAC$



# Metrics for Pirates: AARRR

- **Acquisition:** Users come to you from various channels
- **Activation:** Users enjoy 1st use
- **Retention:** Users come back
- **Referral:** Users like product enough to refer others
- **Revenues:** Users conduct some kind of monetization behavior

*Dave McClure, 500 Startups*



# The Business Model

- How your company creates, delivers and captures value.
- Or in English: A business model describes how your company makes money.





# CLV and CAC: it's all about the *money*

- CLV: Customer Lifetime Value (or *ARPU* in the case of 2-sided markets)
- CAC: Customer Acquisition Cost (or, sometimes, *CPI*)



# Notable examples

A.K.A. The Unicorns Club, you know



## Funding Rounds (4) - \$36.1M

UPDATE

Date	Amount / Round	Valuation	Lead Investor	Investors
Jun, 2000	\$10M / <b>Undisclosed</b>	—	<b>Yahoo</b>	<b>1</b>
Jun, 1999	\$25M / <b>Series A</b>	—	<b>Kleiner Perkins Caufield &amp; Byers</b>	<b>8</b>
			<b>Sequoia Capital</b>	
Nov, 1998	\$1M / <b>Angel</b>	—	—	<b>4</b>
Aug, 1998	\$100k / <b>Angel</b>	—	<b>Andreas Bechtolsheim</b>	<b>1</b>



## Funding Rounds (11) - \$2.34B

UPDATE

Date	Amount / Round	Valuation	Lead Investor	Investors
Jan, 2011	\$1.5B / <a href="#">Private Equity</a>	—	<a href="#">DST Global</a>	2
			<a href="#">Goldman Sachs</a>	
Jun, 2010	\$120M / <a href="#">Secondary Market</a>	—	<a href="#">Elevation Partners</a>	2
May, 2009	\$200M / <a href="#">Series D</a>	\$10B	<a href="#">DST Global</a>	1
May, 2008	\$100M / <a href="#">Debt Financing</a>	—	<a href="#">TriplePoint Capital</a>	1
Mar, 2008	\$60M / <a href="#">Series C</a>	—	<a href="#">Horizons Ventures</a>	2
Jan, 2008	\$15M / <a href="#">Series C</a>	—	<a href="#">European Founders Fund</a>	2
Nov, 2007	\$60M / <a href="#">Series C</a>	—	<a href="#">Horizons Ventures</a>	1
Oct, 2007	\$240M / <a href="#">Series C</a>	—	<a href="#">Microsoft</a>	1
Apr, 2006	\$27.5M / <a href="#">Series B</a>	—	<a href="#">Greylock Partners</a>	5
May, 2005	\$12.7M / <a href="#">Series A</a>	—	<a href="#">Accel Partners</a>	5
Sep, 2004	\$500k / <a href="#">Angel</a>	—	<a href="#">Peter Thiel</a>	4



## Funding Rounds (11) - \$4.4B

UPDATE

Date	Amount / Round	Valuation	Lead Investor	Investors
Mar, 2017	\$447.8M / <a href="#">Series F</a>	—	<a href="#">CapitalG</a>	4
			<a href="#">TCV</a>	
Sep, 2016	\$555.46M / <a href="#">Series F</a>	—	<a href="#">CapitalG</a>	5
			<a href="#">TCV</a>	
Jun, 2016	\$1B / <a href="#">Debt Financing</a>	—	<a href="#">JP Morgan Chase &amp; Co.</a>	4
Nov, 2015	\$100M / <a href="#">Private Equity</a>	—	<a href="#">FirstMark Capital</a>	1
Jun, 2015	\$1.5B / <a href="#">Series E</a>	—	<a href="#">General Atlantic</a>	14
			<a href="#">Hillhouse Capital Group</a>	
			<a href="#">Tiger Global Management</a>	
Apr, 2014	\$475M / <a href="#">Series D</a>	\$10B	—	6
Oct, 2013	\$200M / <a href="#">Series C</a>	—	<a href="#">Founders Fund</a>	5
Jul, 2011	\$112M / <a href="#">Series B</a>	—	<a href="#">Andreessen Horowitz</a>	8
Nov, 2010	\$7.2M / <a href="#">Series A</a>	—	<a href="#">Greylock Partners</a>	8
Apr, 2009	\$600k / <a href="#">Seed</a>	—	<a href="#">Sequoia Capital</a>	2
Jan, 2009	\$20k / <a href="#">Seed</a>	—	<a href="#">Y Combinator</a>	1





Date	Amount / Round	Valuation	Lead Investor	Investors
Apr, 2017	undisclosed amount / <a href="#">Undisclosed</a>	—	—	1
Jul, 2016	\$1.15B / <a href="#">Debt Financing</a>	—	<a href="#">Morgan Stanley</a>	4
Jun, 2016	\$3.5B / <a href="#">Series G</a>	—	<a href="#">Saudi Arabia's Public Investment Fund</a>	1
May, 2016	undisclosed amount / <a href="#">Series G</a>	—	—	1
Feb, 2016	\$200M / <a href="#">Private Equity</a>	—	<a href="#">Letterone Holdings SA</a>	1
Aug, 2015	\$100M / <a href="#">Private Equity</a>	—	<a href="#">Tata Capital</a>	1
Jul, 2015	\$1B / <a href="#">Series F</a>	—	—	6
Feb, 2015	\$1B / <a href="#">Series E</a>	—	<a href="#">Glade Brook Capital Partners</a>	9
Jan, 2015	\$1.6B / <a href="#">Debt Financing</a>	—	<a href="#">Goldman Sachs</a>	1
Dec, 2014	\$1.2B / <a href="#">Series E</a>	\$40B	<a href="#">Glade Brook Capital Partners</a>	8
Jun, 2014	\$1.4B / <a href="#">Series D</a>	\$18.2B	<a href="#">Fidelity Investments</a>	9
Aug, 2013	\$363M / <a href="#">Series C</a>	\$3.5B	<a href="#">GV</a>	4
Dec, 2011	\$37M / <a href="#">Series B</a>	—	<a href="#">Menlo Ventures</a>	11
Feb, 2011	\$11M / <a href="#">Series A</a>	\$60M	<a href="#">Benchmark</a>	6
Oct, 2010	\$1.25M / <a href="#">Angel</a>	—	<a href="#">First Round</a>	29
Aug, 2009	\$200k / <a href="#">Seed</a>	—	<a href="#">Garrett Camp</a> <a href="#">Travis Kalanick</a>	2



# What about you?

Let's say you wanna do this job  
*(advice: don't)*



# Ideas are cheap, skills aren't

- “Nobody will steal your shitty start-up idea”  
(no one cares, and it's already out there)
- I want to make an awesome app... *But:*
  - **I can't code:** can you do it for me? do you know some developers?
  - I've **no idea of the business** model
  - I've **no idea of the competition**
  - I've **no idea of how** to make it **scale**



# So what?

- Before starting: be sure that you actually want to do it – it's *bloody* difficult
- Prototype and do it fast: go to market asap
- Measure measure measure: you have to prove traction
- As soon as you have traction, kick-off the investment process and hope for the best
- *Fail first!*



Some take-aways





“Find your poison and let it kill you”

- Are you passionate about something?  
**Then go out and just fucking do it**
- Go abroad: do it!
- Learn how to code: do it!
- Be a pain in the ass: do it!



# What about my poison?

- Coding :-)
- Machine Learning



```

152
153 # print("Starting the grid search.")
154 # grid_search(df, model, params)
155
156 print("From DF to training & test sets.")
157
158 X, y, baseline = df_to_X_y_baseline(df)
159 sss = X_y_to_sss(X, y, splits = 1, test = 0.1)
160 X_train, y_train, X_test, y_test = sss[0]
161
162 rf = RandomForestClassifier(n_estimators = 50, \
163     class_weight = 'balanced_subsample', \
164     oob_score = True, criterion = 'entropy', verbose = True)
165
166 nn = MLPClassifier(alpha = 1, hidden_layer_sizes = (250, 250), \
167     activation = 'tanh', verbose = True, early_stopping = True)
168
169 svc = svm.SVC(C=1, cache_size=200, class_weight='balanced', coef0=0.0,
170     decision_function_shape=None, degree=3, gamma='auto', kernel='linear',
171     max_iter=-1, probability=True, random_state=None, shrinking=True,
172     tol=0.001, verbose=True)
173
174 e_clf = VotingClassifier(estimators=[('rf', rf), ('nn', nn), ('svc', svc)],
175     voting='soft', weights=[1,1,3], n_jobs = 1)
176
177 print("The ensemble is ready: let's fucking switch it on!")
178
179 e_clf.fit(X_train, y_train)
180
181 y_pred = e_clf.predict(X_test)
182
183 print()
184 print()
185 print("Accuracy", accuracy_score(y_test, y_pred))
186 print("Precision", precision_score(y_test, y_pred))
187 print("Recall", recall_score(y_test, y_pred))
188 print("F1", f1_score(y_test, y_pred))
189

```

```
Warning: using -h 0 may be faster
```

```
*
```

```
optimization finished, #iter = 56404
```

```
obj = -6705.815686, rho = 0.907130
```

```
nSV = 8923, nBSV = 5843
```

```
Total nSV = 8923
```

```
.....
```

```
Warning: using -h 0 may be faster
```

```
*
```

```
Warning: using -h 0 may be faster
```

```
*
```

```
optimization finished, #iter = 50407
```

```
obj = -6513.129939, rho = 0.906705
```

```
nSV = 7650, nBSV = 5766
```

```
Total nSV = 7650
```

```
.....
```

```
Warning: using -h 0 may be faster
```

```
*
```

```
Warning: using -h 0 may be faster
```

```
*
```

```
optimization finished, #iter = 238881
```

```
obj = -8452.718191, rho = -0.906819
```

```
nSV = 9834, nBSV = 7807
```

```
Total nSV = 9834
```

```
[Parallel(n_jobs=1)]: Done 50 out of 50 | elapsed: 0.0s f
```

```
[LibSVM]
```

```
Accuracy 0.987064865893
```

```
Precision 0.987288135593
```

```
Recall 0.781879194631
```

```
F1 0.87265917603
```

```
gianluca@myVM:~/ig-model$
```

# Nobody knows shit

- I don't
- You don't
- Your professors don't
- VCs don't
- Former entrepreneurs don't

sometimes luck plays a big role



# But network is FUCKING KEY

- You're not alone! – if alone, you won't achieve anything
- Utility interdependence: Hochman, Rodgers

Connect with people!  
**ALWAYS**



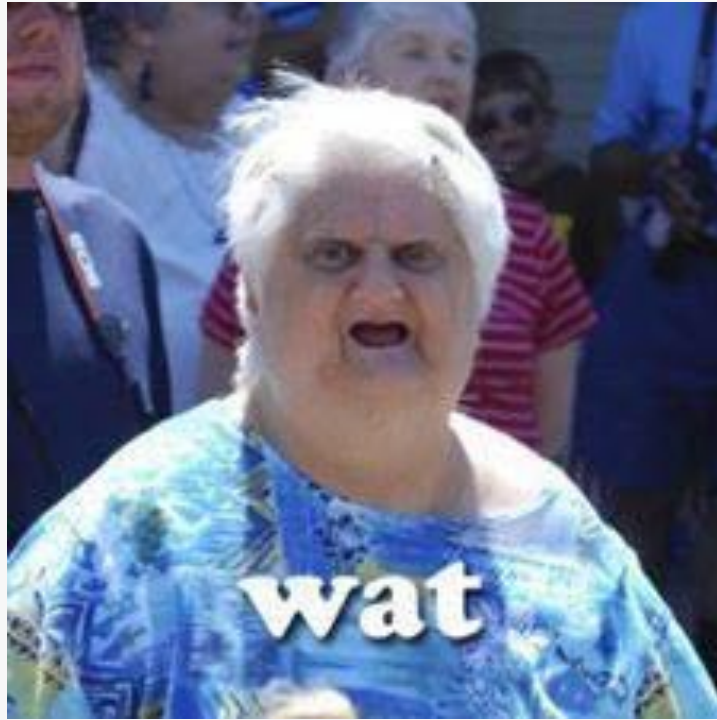


**BE  
FUCKING  
BOLD**









questions?

